A Road to Re-Opening

for Community-Based Organizations

First in a series of webinars

Tuesday, June 9, 2020 1:00pm to 2:30pm PT

Register for FREE at svcn.org



Learn about current public health orders

Ask questions of health officials and CBOs

Get resources and tips for re-engaging

Welcome and Introductions

Welcome

Please type your name and organization in the chat box so everyone can see who's joined

Housekeeping
 Everyone is on mute. Please enter questions or comments in Q &A box.



Agenda Overview

- 1. Welcome and Introductions
- 2. Why Are We Here
- Rules of the Road Understanding Current SCCO
 Public Health Order and Q&A
- 4. Creating a Roadmap— General Planning Considerations
- 5. Filling Your Tank Unique CBO Considerations
- 6. The Road Ahead—CBO Panel and Q&A
- 7. The Journey Continues What's Next



Webinar Objectives

- Review SCCO Public Health orders and Q&A
- Provide a broad overview of considerations for CBOs and nonprofits in SCCO on continuing service delivery and re-opening facilities in this COVID-19 landscape
- Hear from other CBOs what they are doing what's working, challenges, tips and best practices
- Share resources related to operating in this new normal

More to Come After Today...

- This is the FIRST in a series of webinars that SVCN and CADRE will be offering over the next few weeks
- Other "deeper dive" topics will include
 - Physical Space Design Considerations structure of office space, airflow, common use areas such as kitchens and break rooms, elevators, high touch, entry and leave protocols, visitor policies...)
 - Staff Care Making Sure the Nonprofit Workforce is Supported in Times of Crisis
 - Exploring Shared Space Toolkit to Moving to Shared Space Arrangement in the COVID-19 Context



Resilience Roadmap Stages

STAGE 1: Safety and Preparedness

Making essential workforce environment as safe as possible.

STAGE 2: Lower Risk Workplaces

Creating opportunities for lower risk sectors to adapt and re-open.

Modified school programs and childcare re-open.

STAGE 3: Higher Risk Workplaces

Creating opportunities for higher risk sectors to adapt and re-open.

STAGE 4: End of Stay-At-Home Order

Return to expanded workforce in highest risk workplaces.

Requires Therapeutics.



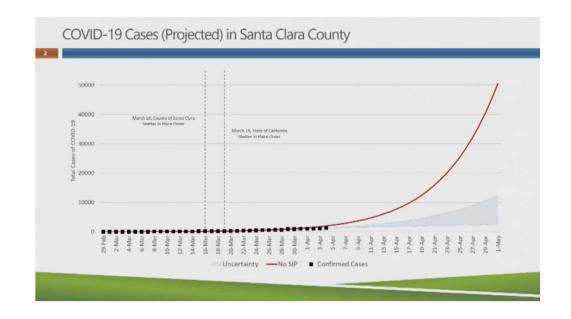
Shelter In Place Orders

Moving Forward Together



How did we get here?

- County of Santa Clara took lead in issuing shelter-in-place orders
- Adapting orders
 based on the data re
 COVID-19 risk and
 County's capacity to
 respond to outbreaks



NONPROFITS RESPONDING TOGETHER

- Promising trends in data have allowed sectors to open with limitations
- Most businesses, organizations, and other entities allowed to open
- We are still a long way from "home"

What's Open?

· Summer camps and other educational or recreational programs for children of

workers of allowable businesses in stable groups of 12



Subject to social distancing protocols and COVID-	19 related safety requirem	ents to protect workers,	customers and the community.		
	Business and Gov	ernment Agencies			
Already Open			Open June 5, 2020		
 All healthcare services All essential governmental activities All essential infrastructure, including internet/communications Grocery stores, pharmacies, and similar essential businesses Agencies providing food/shelter/social services Newspapers, television, and radio Gas stations, auto-supply, and auto-repair Bicycle repair and supply shops Banks and related financial institutions Hardware stores Plumbers, electricians, exterminators, and other home repair services Mailing and shipping services 	Minimum Basic Operations for all businesses, including offices Landscaping and gardening services Most manufacturing Medically necessary pet grooming All retail stores, but for curbside pickup only Real estate agents, escrow agents, notaries, and title companies Plant nurseries and garden centers Laundromats, dry cleaners, and laundry services Restaurants, but only for delivery or carry out Airlines, taxis, rental cars, and rideshare services Home-based care for seniors/children/pets Residential facilities and homeless shelters All businesses that deliver goods to homes		 Outdoor dining at restaurants In-store shopping at retail and shopping centers All manufacturing, warehousing, and logistics House cleaning and other no-contact in-home services Low contact/no contact service businesses including shoe repair, watch repair, and other similar services Pet grooming and dog walking 		
Education, Childcare, and Children's Activities					
Already Open		Open June 5, 2020			
Educational institutions including public and private K-12 schools, colleges, and universities, but only for facilitating distance learning or performing essential functions Childcare establishments for children of workers of allowable businesses in stable groups of 12		All childcare, summer camps, summer school, and all other educational or recreational programs for all children in stable groups up to 12 children			

· Change of groups allowed every four weeks **Outdoor Ceremonies, Outdoor Religious Gatherings, and Outdoor Recreation Already Open** Open June 5, 2020 · Small outdoor ceremonies and outdoor religious gatherings in groups no larger · Outdoor recreational activities with members of one's own household · All outdoor recreational activities that do not involve physical contact, with social · Parks and outdoor recreation areas distancing and with up to one other household, including hiking, tennis, Frisbee · Outdoor museums, outdoor historical sites, and publicly and golf · Outdoor swimming pools accessible gardens Car parades Drive-in theaters and other automobile-based gatherings

· Change of group allowed every three weeks

A few points of clarification...

- Essential businesses not affected by recent orders
- Non-profits are essential if providing food, shelter, and other necessities to economically disadvantaged and vulnerable communities
- Dr. Cody considering successive changes to Order only after a full 14-day incubation period has passed





Social Distancing Protocol COVID-19 Site-Specific Protection Plan



						400
Busi	ness Name:					
Facil	lity Address:					
This	Protocol was most	recently updated o	n:			
Maximum number of people allowed in facility at any time:						
Tota	l Facility Square F	ootage:				
Tota	l Facility Square Fe	ootage Open to Pu	blic:			
The	Person Responsible	for Implementing	his Protocol			
Nam	e:	Title				
Phot	e number:		Email Addres	s:		
Post signage at each public entrance of the facility to inform personnel and customers of the following: Do not enter the facility if you have COVID-19 symptoms; Maintain a minimum six-foot distance from others, including when in line; Sneeze and cough into a cloth or tissue or, if not available, into your elbow; Face coverings required to enter (except if 6 years of age or under or medically inadvisable); Do not shake hands or engage in any unnecessary physical contact. Post signage at appropriate locations throughout the facility reminding customers to maintain social distance. Post a copy of your COVID-19 PREPARED Sign and Social Distancing Protocol Visitor Information Sheet at each public entrance to the facility where staff and customers can easily view them.						
Pers	onnel Training:					
	Copies of this Protocol will be distributed to all personnel.					
	Personnel are trained on <u>COVID-19</u> information from the <u>CDC</u> , how to prevent COVID-19 from spreading, who is especially vulnerable to the disease, and when to seek medical attention.					
	Personnel are trained on screening themselves for COVID-19 symptoms, including temperature and/or symptom checks using CDC guidelines.				id/or	
	Personnel are trained on the need to stay home and get tested if they have a frequent cough, fever, difficulty breathing, chills, muscle pain, headache, sore throat, recent loss of taste or smell, or if they or someone they live with have been diagnosed with COVID-19.					

Protocol Template Updated May 18, 2020

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Social Distancing Protocol Visitor Information



Last updated:

Business Name:

Facility Address:

The maximum number of people allowed in this facility to ensure that people are easily able to maintain six-foot social distancing, or as required by the Order, is

The total square footage of this facility is

The square footage of this facility open to the public is

Summary of Customer-Facing Requirements

- Handwashing facilities or sanitizer is available near the facility entrance.
- An employee is posted at or near the facility entrance to ensure the maximum number of customers is not exceeded and all persons are wearing face coverings.
- Tape or markings have been placed at least six feet apart where people form lines.

Learn More or Report a Complaint

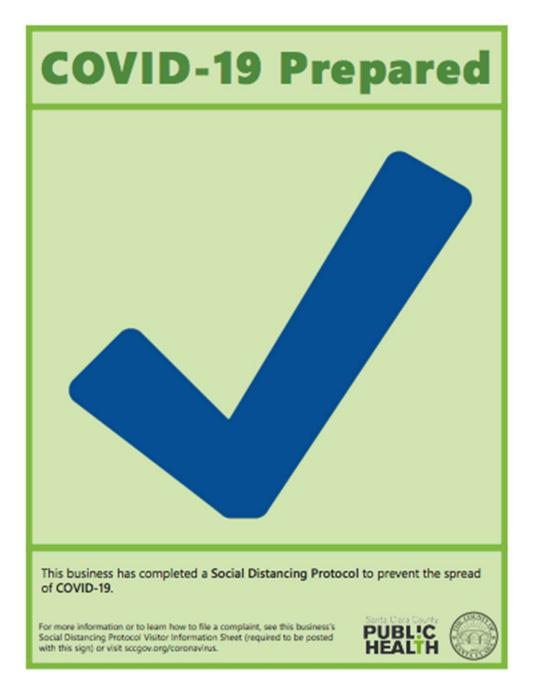
To report a complaint about this or another business not following a Social Distancing Protocol, visit www.santaclara-da.org or email pubhealthreferral@dao.sccgov.org. To view the County Health Officer's Order and other information related to COVID-19.

To view the County Health Officer's Order and other information related to COVID-19, visit sccgov.org/coronavirus.

The person responsible for implementing this business's protocol is:

Name	Title
Email	Phone Number







What Does This Mean to CBOs

- Before you open, you must also complete a Social Distancing Protocol for your facility
- Post the COVID-19 Prepared Sign and Visitor Information Sheet at public entrances
- Give a copy of the protocol to all employees
- It is each business's responsibility to comply with the Order (and any other applicable laws).



A few points of clarification...

- Temperature screening does not mean temperature taking.
- No standard frequency for sanitation
- Touchless hydration stations are allowed
- Your responsibility to enforce the face covering rule, but no "prove-up" on exceptions is required
- Occupancy limitations for essential businesses are based on viability of social distancing



NONPROFITS RESPONDING TOGETHER



Who do I call?

Who do I contact if someone contracts COVID-19?

- ✓ coronavirus@phd.sccgov.org
- **√**408.885.4214





Reminders about PPE and Social Distancing



With these changes we must continue to wear face coverings, wash our hands frequently, avoid touching our nose, eyes and mouth, and keep a minimum of six feet between ourselves and people we do not live with.

For more COVID-19 information, visit sccgov.org/coronavirus

Cloth Face Covering Care



Washing

Machine or hand wash regularly, in hot water with laundry detergent.



sccgov.org/coronavirus

#ApartTogetherSCC



Current Events

As a community and as a nation, we are experiencing some of the most difficult and challenging times many of us have ever experienced. The COVID-19 virus has had an impact on every aspect of our lives. It has been particularly devasting to low income communities and communities of color in our county and across our state and nation. This has been compounded by structural inequities that exist in our society that are unjust, persistent, and damaging,

- County Health Officer Dr. Sara Cody.





#ApartTogetherSCC



Current Events

Please be safe as we move through these difficult times together.







Questions?



Polling questions

**Have you filled out Appendix A for SCCO?

** Safety Protocols/check-in station for Staff at physical workplace?



Creating a Roadmap....

General Planning Considerations
For CBO and Nonprofit
Service Continuity
and Re-Opening

What's Needed

Document a plan

Messaging/Signs/Training

Facility / Workspace Readiness

Cleaning and Sanitation

Emergency Procedures



Develop A Plan

- Disaster Mission Essential Functions
- Appendix A
- Who needs to be in the office?
- Where can you reduce contact?
- Small steps



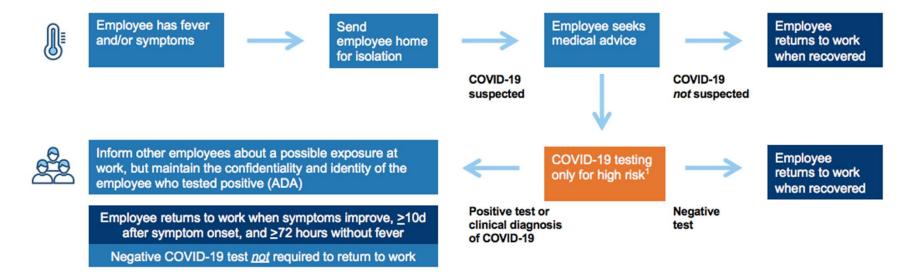
Messaging/Signs/Training

Determine what methods will be used to inform employees, clients/customers, vendors and other stakeholders

- For staff and volunteers, explain what the process is for returning to work
- Coordinate with other partners, clients, customers and stakeholders about reopening and Social Distancing Guidelines
- Establish a mechanism for feedback and listen!



What happens when an employee has symptoms?



Testing criteria are changing on a daily basis as our capacity to test more members increases. Currently, we are testing symptomatic patients who require hospitalization or are considered high risk (adults>65, immunocompromised, cancer, transplant, advanced HIV, chronic lung and/or heart disease, diabetes with A1c>8.0, pregnancy, morbid obesity, and homeless) and symptomatic health care workers and first responders.

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Facility and Workspace Readiness

Welcome Kit and Other Supplies

Consider a "welcome" kit for employees returning to the office, including:

- Cloth face covers
- · Portable tissues & hand sanitizer
- Soft point stylus for touch screens / keypads
- Custom labels to use on personal items
- Carrying case for employees to transport essentials around the office
- Contact-less door opener
- · Quick reference card with key information
- And something fun!





Other supplies to consider stocking in addition to masks, hand sanitizer, and cleaning supplies:

Infrared thermometers

Small trash cans with lids

Caddies for essential cleaning supplies

Supplies for labeling personal items

Supplies for posting temporary signs

Materials needed for floor guidance

Perkins&Will v1.1

Cleaning and Sanitation

- EPA List N: Disinfectants for Use Against COVID-19
- Increased cleaning, sanitizing, disinfection and ventilation activities according to CDC and the Occupational Safety and Health Administration (OSHA) guidance



Emergency Procedures

- Fire alarm/evacuation drills
- Staff Response Team training
- Evacuation Assembly Areas
- Shelter in Place
- First aid kits / stations





Filling Your Tank...

Unique Planning Considerations for CBOs and Nonprofits

Call to Serve and "Do Good"

Call to serve our communities and our residents

• Put your mission, vision and values front and center

 Approach decision-making with an eye for cultural competency, diversity, equity and inclusion



Oath of Personal Responsibility

Includes

- language about social distancing outside of work
- Wearing of masks
- Personal hygiene and handwashing
- Volunteer quarantining if necessary
- Preventing the spread of COVID-19

SAMPLE Oath of Personal Responsibility

[NONPROFIT NAME]

aware of the potential spread of COVID-19 that could result in severe illness and potential death. Therefore, I will, to the best of my ability, practice proper social distancing at work and outside of the office as recommended by health department directives. as well as practice good hygiene (handwashing, use of hand sanitizer, wearing of a mask when required, etc.) and follow other health recommendations. Should I become ill. I promise to selfreport the illness and contact my nonprofit to let them know of my condition. I will adhere to testing guidelines and work with my own primary care providers. Finally, if I am exposed or suspected to be exposed to COVID-19, I will self-quarantine and notify my nonprofit.

Signed,



HR Considerations

 Your staff and volunteers are the lifeblood of your nonprofit mission

 Be open to requests for continued remote work privileges, especially for those in higher risk health categories

 Ensure sick leave policies are flexible and consistent with public health guidance

Empathy and trauma-informed behavior

Board Governance

- Board communication
 - Advice and expertise
 - COVID-19 and mission-related activities
- Policies and Procedures
 - What have you had to alter, discontinue or enact
 - Review bylaws and current policies before making big decisions
- Other Leadership Responsibilities
 - Firm understanding of risk, liability and who assumes it



Events and Donor Relations

- Depend heavily on public health orders related to gathering people together
- Special Events
 - Inform guests of special protocols
 - Contingencies for postponement, cancellation or changes
 - Contact donors first then announce postponement/changes
- Granting and Sponsorship Relationships
 - They want to hear from you share your plans
 - Discuss changes to program delivery, deliverables, expectations
 - Provide info on your financial position
 - Be transparent





The Road Ahead...

Sharing of Best Practices and Tips from a panel of Santa Clara County

CBO Providers











Second Harvest of Silicon Valley



Second Harvest never stopped operations and almost doubled activity since March 16th.

For Employees:

- Phase I: Encouraged work from home, implemented social distancing and re-assigned seat assignments for employees working in the office, wearing of masks, on-going cleaning of offices, procedures in case of health concerns, sick leave and time off flexibility.
- Phase II: implementation of Appendix A requirements, maintain WFH policies, assessing space availability, reauthorizing air travel, installing plexiglass protections in some areas.





Second Harvest never stopped operations and almost doubled activity since March 16th.

For volunteers, clients and partners:

- Phase I: Implemented social distancing and requiring wearing of masks and gloves, communication with higher risks clients and volunteers, systematic cleaning of surfaces, signage to promote social distancing, moved food distributions to pre-packaged food, Home delivery to at risk and isolated clients, communication to partners
- Phase II: Same as above, additional communications to partners



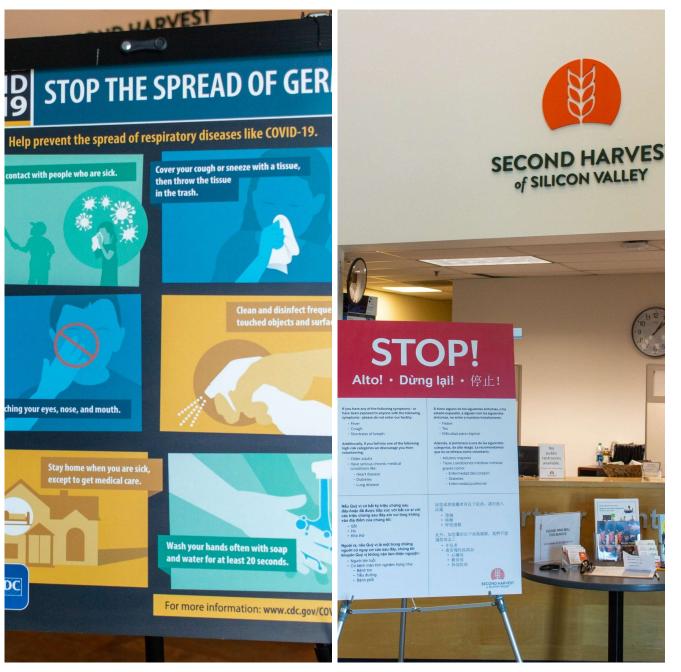


contact with people who are sick.

LARVES!

Cover your cough or sneeze with a tissue,

then throw the tissue in the trash.



Catholic Charities of SCCO



1) Dissemination of required topics as described in Appendix A: Social Distancing Protocol

- A) Created materials (gathered from CDC and Santa Clara County Public Health)
- B) Informed Management of materials to be discussed with staff
- C) Employees also asked to download and acknowledge materials

2) Determining maximum occupants in building

- A) Spoke with Departments/Programs to determine # of staff/clients at any one time
 - 1) Taking space into consideration (300sqft/person and 6ft distancing)
 - 2) Letting them determine a schedule that works best for them
 - 3) Asking Departments/Programs to follow and adhere to their number
- B) Working with external parties as not all spaces belong to CCSCC

Catholic Charities of SCCO



3) Ability to Pivot

A) Information/processes can change each day, week and month and as we have all experienced, we change to adapt. There is no one way of doing things and if it doesn't work, then just modify it.



Community AFN Advocacy

- Acquire PPE (surgical face masks and gloves) for IHSS and Private Caregivers
 - Regional Centers (SARC) and ILCs (SVILC) are giving PPE away to these groups
- Assure County COVID-19 testing sites are accessible to walk/roll-in residents who don't drive

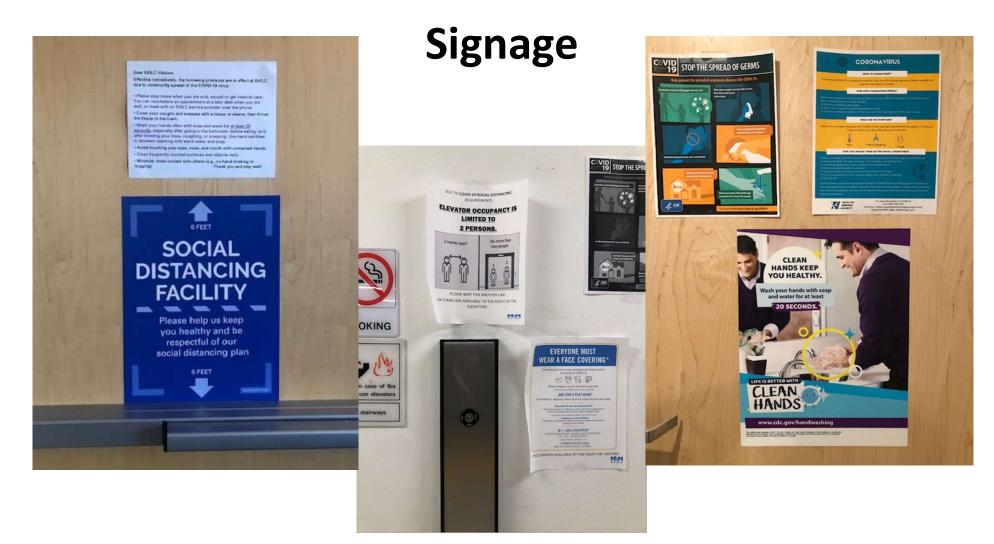
https://www.sccgov.org/sites/covid19/Pages/covid19-testing.aspx

- Assure County provides transportation options to testing sites for low-income older adults and PWDs who don't drive
 - In process
- Provide food access to those who are isolated and cannot get to "grab & go" sites or who are under age 60
 - Second Harvest and The Health Trust provide some deliveries
 - SVILC will soon provide home delivered groceries



- SVILC Offices Re-Opening Protocols
 - Developed SVILC Health & Safety COVID Policy & Guidance for both telework and return to in-office work
 - adopted by BOD and reviewed with Staff
 - Communicated with Board and Staff regularly (daily check-in)
 - Followed County Public Health Checklist Appendix A
 - Set target date for re-opening offices
 - Developed options/accommodations for at-risk employees
 - Purchased or obtained PPE for employees and visitors
 - Purchased safety equipment/signage
 - Distributed safety items and reconfigured office layout
 - Plan included 3 days office preparation without any visitors







Health and Hygiene

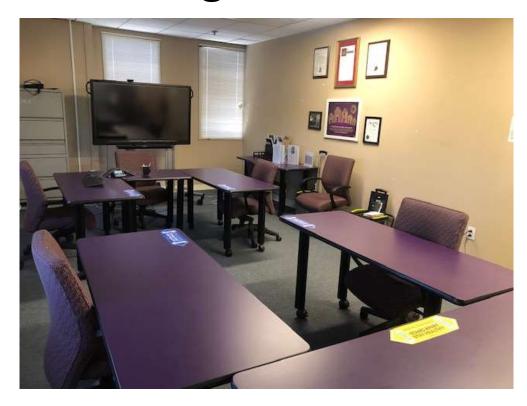






Social Distancing





Next Door Solutions



- What is happening to Survivors since COVID-19?
- How services are currently being offered?
- Preparing for a Return to Work
 - Engage Staff to Develop Procedures regarding health and safety
 - Be trauma-informed (both with staff and clients)
 - Staggered returns
 - "What If" situations (with clients, with children)
- How to Engage with a DV Agency (warm referral)

West Valley Community Services



Social Distancing in Food pantry set up



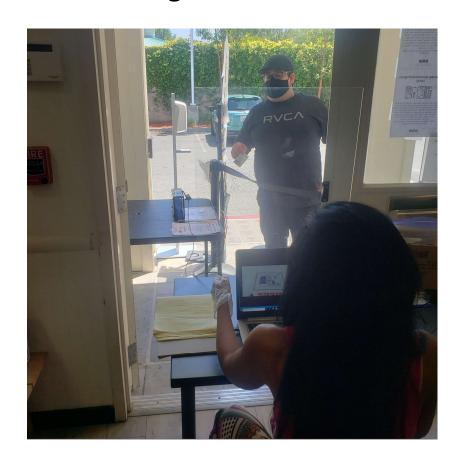




West Valley Community Services



Lobby- Client scanning their ID. Contactless





West Valley Community Services



Food Distribution – Main Office, Senior Food distribution, Mobile Food Pantry







West Valley Community Services



- 474% increase in new household accessing services for the first time
- 200% increase in requests for rental assistance
- Spending approximately \$25,000 per week in rental assistance
- 140 avg. clients per week at the Mobile Food
- 46 seniors receiving doorstep food drop-off
- 100+ families at Moreland School District

Community Solutions



Plan Overvie

Introducing the Return-to-Office (RTO) Plan

The COVID-19 pandemic has brought with it many challenges and opportunities, and you have risen to both. Your continued flexibility and commitment to client/customer service have demonstrated the strength of our employees and our Agency as a whole.

With your well-being and safety at the forefront of our decision-making, we are introducing the Agency's Returnto-Office (RTO) Plan. The transition back to the office will be a gradual, flexible, and phased approach. We are deeply focused on keeping you and our clients safe while supporting our mission.

Because of your efforts as essential workers we have continued to operate successfully, allowing us to continue to work from home, conduct face-to-face client services as appropriate, and return to the office and/or field in a controlled and planned manner. As many areas of the country are beginning to ease their stay-at-home orders and reopen non-essential businesses, we are now implementing the RTO Plan in compliance with the Country of Santa Clara Public Health Department's guidelines.







New Policies and Requi

Requirements Wh

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New Requir

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Conservative – As an Agency, we have p
Because of this, we may take a more cons
and field-based work at our own pace.



Important Ren If you are not feeling well, yo Also, you are required to info diagnosed with COVID or ha

virtual meetings even if you are in the omice, as group meetin

Wash your hands, work stations, copiers, chair arms, and or

Wash your hands, work stations, copiers, chair arms, and dalso be sanitizing the facility each evening.

Guiding Principles for a Responsible Return

While many internal and external factors affect our RTO Plan, these overarching principles are fundamental to the Plan;

- Employee well-being and safety Our top priority remains the well-being and safety of our employees.
- Essential business Our Company is a chave remained open.
- Flexibility We are operating successfully affords us flexibility in how we return to the
- Compliance We will comply with all fede considering Centers for Disease Control ((restrictive guidelines are the ones to be fol
- Coordinated The Company's approach for flexibility due to individual needs and/or

Summary: What's Changing..... Policies You Need to Know

Guiding Principles.

Introducing the Return-to-Office (RTO) Plan

What to Expect When Returning to the Office/Field

How You Can Help When You Return to the Office/Field
Important Prevention Practices.....

COMMUNITY SOLUTIONS Returning to Workplace Employee Guidebook







The Journey Continues...

Near Term

- Keep staff, both paid and volunteer, engaged and protect their well-being
- Maintain healthy interactions within teams
- Enable collaboration between teams and organizations
- Stay aligned with needs of your clients, consumers, suppliers, vendors



Longer Term

- What will be our new normal?
- Some percentage of workforce will never come back to an office environment?
- Shift in how we think about office space, infrastructure, technology
- Lots to figure out as continue on this journey
- Minimize disadvantages and embrace the positives



Closing Comments

Webinar Evaluation and Participant Feedback

 What other trainings or workshops would you like us to consider offering?

 Additional Re-Opening resources posted on <u>www.cadresv.org</u> or <u>www.scvn.org</u>



Documenting Your Disaster Work

How private nonprofits can support cities + counties in cost recovery from FEMA

Free Webinar



For a detailed agenda & to register go to: https://svcn.regfox.com/disasterdocumentation



Mike Martinet
The Martinet Group

June 19 10a - 11:30a PST

A Road to Re-Opening

July 21 July 7 June 9 June 23

Re-Opening Deep Dive in the into Context of **Public** Health

Space Planning

Staff Care: Supporting Your Workforce in Time of **Crisis**

Saving on Rent: **A Shared Space** Strategy



webinars start at 1 pm



Orders















THANK YOU

Next session in this series:

June 23, 2020

1:00 to 2:30pm

Register at www.svcn.org